

Cabinet Report, Quarter 1 2011/12

Corporate Priorities – Performance / Risk / Finance Appendix

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Delivery of Budget Savings through service provision

Risk Management - Budget Savings

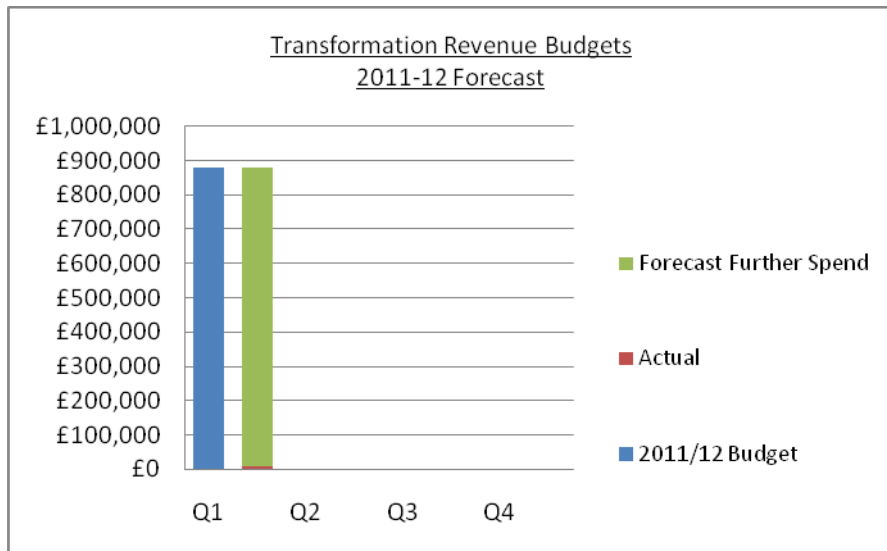
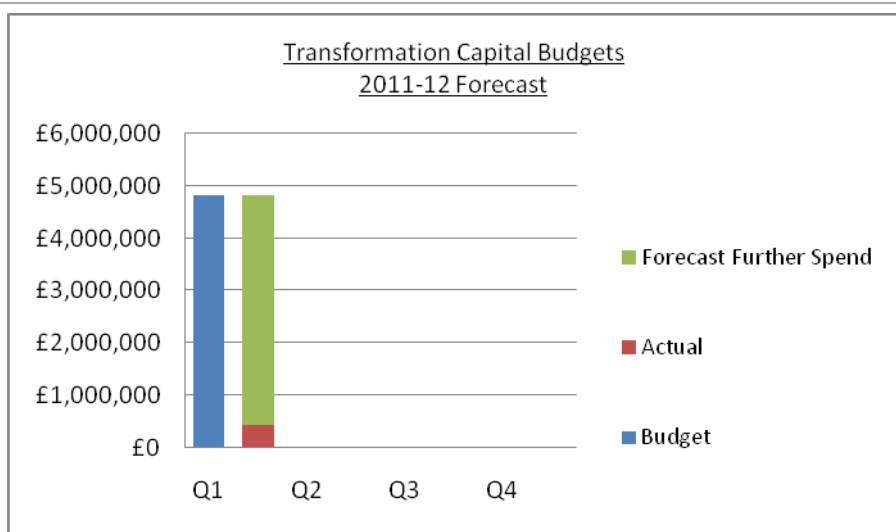
Reporting Period: Quarter 1 2011/12

Risk Reference	Inherent Score	Description	Current Score	Planned Actions	Target Date	Target Score	Target Date
SR0003	High 14 R	<p>Failure to deliver the medium term financial strategy, and therefore spend above available resources leading to an inability to operate within legal and financial constraints.</p> <p>Consequences: Impact on the delivery of the Corporate Plan, potential unplanned cuts in future service delivery, reputation damage and increased costs. Poor financial position leading to an inability to develop assets to meet environmental, regulatory and statutory requirements.</p>	Medium 9 A	Authorisation Panel	31/03/2012	Low 5 G	31/03/2012
				Budget management and tracking of efficiency savings	31/03/2012		
				Budget review board – chaired by the leader	31/03/2012		
				Implement the financial priorities of the cabinet report on Council Organisation: Future Shape and Direction	31/03/2012		
				Implementation of Strategic Asset Management Plan	31/03/2012		
				Maintain an effective capital programme	31/03/2012		
				Monthly directors team meetings and directorate service boards to review financial issues	31/03/2012		

Risk Management Commentary:

The planned actions show in year target dates to move the risk score towards the target, these will be re-set at the start of each new financial year. In addition to the above risk there are many associated risks within financial services and throughout the organisation which all contribute to delivery of the medium term financial strategy.

The Transformation projects will support the delivery of the medium term financial strategy and each project has a dedicated risk register, however it is recommended that these are reviewed.



Financial Commentary:

The various projects of the transformation programme are supported by both capital and revenue budgets. The more significant of these are the County Hall reconfiguration (estimated to cost £4m) and a number of ICT projects (desktop, Wireless, Telephony and Enterprise Content Management) which support new ways of working. Transformation projects are therefore critical to the delivery of the Council's savings targets. Other projects outside of those two headings include a variety of transformation activity including other office moves, works to enable shared services and the purchase of pool cars.

There is currently no indication that the budget provisions for these projects are insufficient, and tight financial control is being exercised to ensure that this continues to be the case.

Budgets in Scope

Capital Budgets

PROJECT	Pre 2011/12 Spend	2011/12 Budget	2011/12 Actual	2011-12 Budget Remaining	Project budget remaining post 2011-12
COUNTY HALL	138,817	2,861,183	145,500	2,715,683	1,000,000
ICT	1,966,444	1,290,750	264,744	1,026,006	435,000
OTHER	333,267	679,448	37,466	641,982	1,776,449
Grand Total	2,438,528	4,831,381	447,710	4,383,671	3,211,449

Revenue Budgets

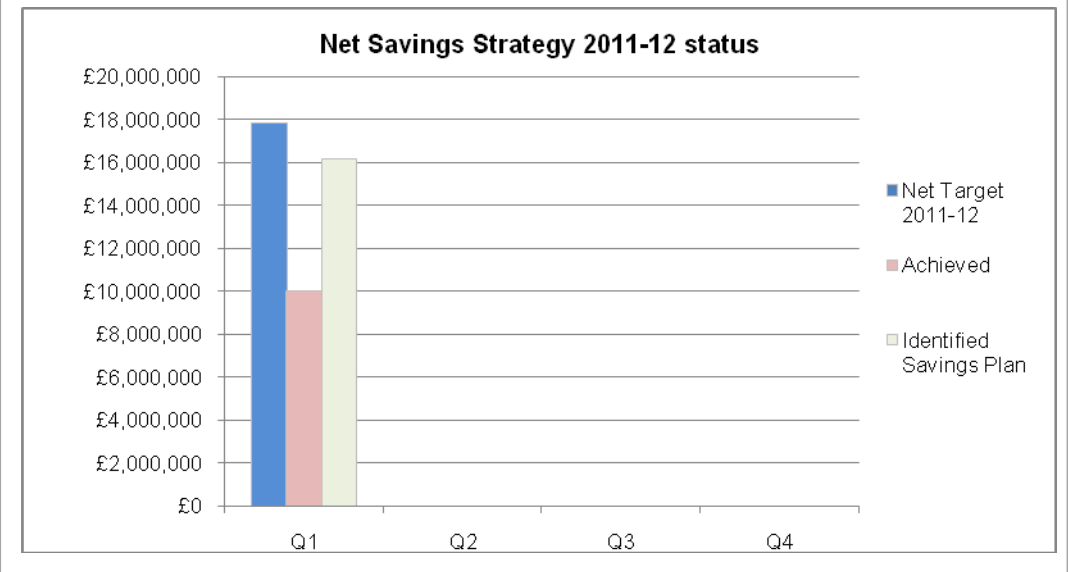
PROJECT	Pre 2011/12 spend	2011/12 Budget	2011/12 Actual	2011-12 Budget Remaining	Project budget remaining post 2011-12
2010-11 SPEND	426,974			0	0
ACCOMMODATION		271,347	1,500	269,847	126,000
ICT	65,956	603,706	5,164	598,542	698,446
OTHER		4,800		4,800	305,000
Grand Total	492,930	879,853	6,664	873,189	1,129,446

Savings Strategy Details 2011-12									
Summary of Savings and Costs as Part of Cross Council Savings									
Original Appendix 5 Ref	Description	Target Amount £	Amount Achieved to Date £	Still to Achieve £	Identified Savings Plan £	Savings Plan Still Being Developed £	Previous Months Status	Current Status	Full Year Effect £
	Gross Council Savings	21,255,000	13,456,732	7,798,268	19,604,996	-1,650,004			21,424,000
	Total Costs Linked to Savings	-3,422,000	-3,416,537	-5,463	-3,417,000	5,000			-225,000
NET COUNCIL SAVINGS		17,833,000	10,040,195	7,792,805	16,187,996	-1,645,004			21,199,000

Financial Commentary:

The savings strategy as approved at Full Council requires savings of £17.833m (net). (Equivalent to £21.255m gross.) This total is made up of a number of savings targets as set in Appendix 5 of the Budget report. Significant energy and effort is being applied to ensure that there are robust plans in place to deliver those savings within the required timescale. Progress is monitored monthly by the Budget Review Board.

As at 30 June 2011, actual gross savings achieved totalled £13.46m. Savings Plans for £1.6m are still being developed but it is anticipated that the overall council budget will be in balance at the end of the financial year.



Performance Measures – Delivery of Budget Savings

Key to colour RAG

Red: Below Target
 Amber: Within tolerance
 Green: On/above target
 Grey: Update not supplied
 Blue: Targets not agreed/ monitoring only

Reporting Period: Quarter 1 2011/12

Monthly measures											
MEASURE DESCRIPTION	Measure Aim	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun 11	Jun 11 Target	EOY Forecast	EOY Target 11/12	
Percentage of predicted revenue outturn (net cost of services) compared to budget	▼	100	100	100	100	100	100 G	100	100 G	100	
Value of cumulative capital expenditure compared to profiled budget (£m)	▲	22.5	24.6	31.5	1.2	3.5	6.1 R	6.9	63 R	66.7	
Value of identified savings (£000's cumulative)	▲		8619	8952	7890	10026	13457 G	9500	21255 G	21255	
Percentage of predicted revenue income (fees and charges) compared to budget	▲	New measure 2011/12			5.79	11.84	19.88 G	18.2	100 G	100	
Reduction in employee numbers (excluding schools)	▲	New measure 2011/12			0	0	210 Blu		Blu		
Quarterly measures											
MEASURE DESCRIPTION	Measure Aim	Q1 10/11	Q2 10/11	Q3 10/11	Q4 10/11	EOY Target 10/11	Q1 11/12	Q1 11/12 Target	EOY Forecast	EOY Target 11/12	
Whole Council – Average days lost due to sickness per permanent employee (cumulative)	▼	1.51	2.99	5.26	8.02	8.5	1.85 G	2	8 G	8	
Percentage of transactions completed on-line compared to telephone/face to face	▲	42	42	45	48	40	46 G	30	45 G	40	
Percentage increase in back office functions delivered through shared services	▲	New measure 2011/12						0 R	2.5	10 G	10
Percentage of County Hall Remodelling project complete	▲	New measure 2011/12						5 G	5	60 G	60
The number of transactions that the customer can complete on-line	▲	New measure 2011/12						347 A	350	400 G	400
Percentage increase of completed on-line transactions compared to the previous quarter	▲	New measure 2011/12 (Baseline being established)						Gry	1.5	7.5 G	7.5

Risk Management - Fire & Rescue

Reporting Period: Quarter 1 2011/12

Risk Reference	Inherent Score	Description	Current Score	Planned Actions	Target Date	Target Score	Target Date
ENF0032	High 13 R	Failure to prevent, protect and to respond effectively Consequences: Reputation impact, injury or death which could have been prevented, unnecessary loss of property due to fire and lack of community engagement in meeting statutory duties.	Medium 10 A	Embed locality working within the Service	31/03/2012	Low 6 G	31/03/2012
				Develop Tactical Management Team to maintain Community Risk Profile	31/03/2012		
				Review of Retained Duty System	31/03/2012		
				Implement new management structure	31/03/2012		
				Ensure effective Business Continuity Management	31/03/2012		
				Transfer of Service Headquarters	31/03/2012		
				Participation in Health and Wellbeing Board	31/03/2012		
ENF0034	Medium 11 A	Failure to provide appropriate Fire Control to mobilise assets in a timely manner Consequences: Loss of reputation through delayed or inability to receive emergency calls and to respond to incidents which could result in death, injury or loss of property. Early loss of staff.	Medium 8 A	Transfer of Fire Control Centre	31/03/2012	Medium 8 A	31/03/2012

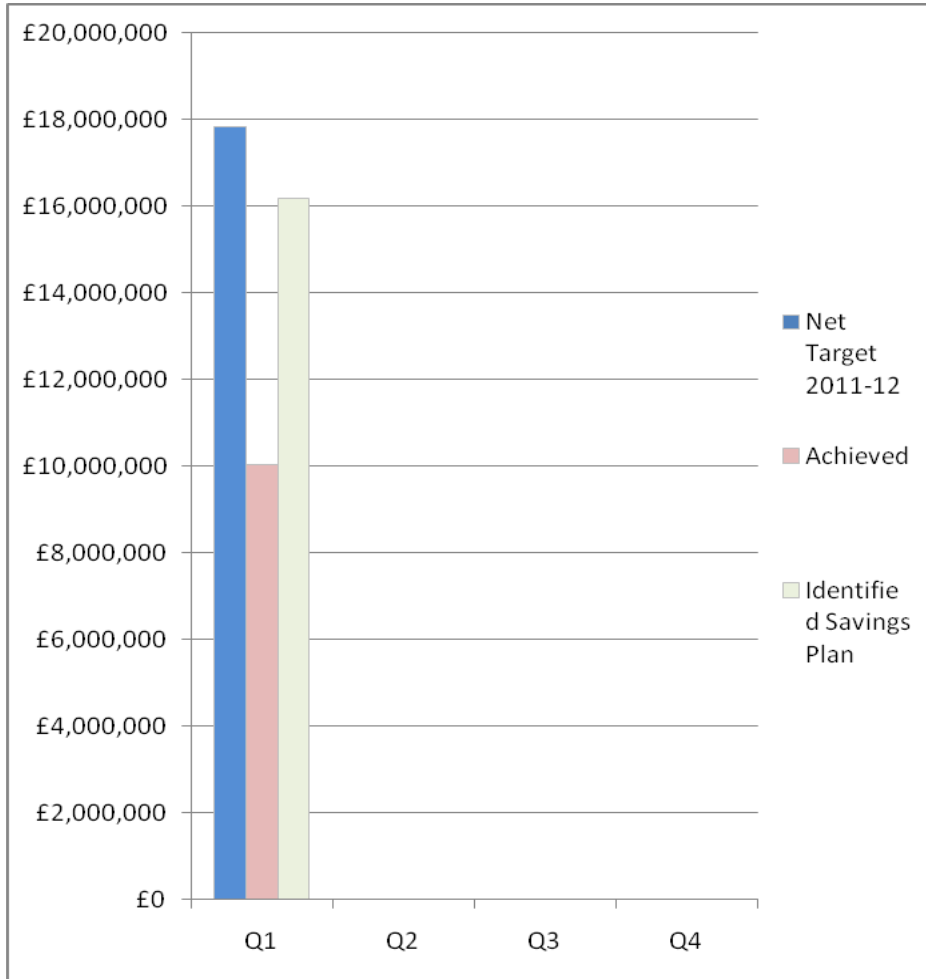
Risk Management Commentary:

The current risks will be reviewed in line with the restructuring within the Fire and Rescue Service and will be used as an opportunity to align with the actions and the performance measures within the Business Plan.

Financial Report – Fire Service Budgets

Reporting Period: Quarter 1 2011/12

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN
£ 1,852,044	£ 7,081,402	£ 7,081,402



Financial Commentary:

The IW Fire & Rescue revenue budget consists of 85% salary and 15% operational expenditure.

When Fire Control is transferred to Surrey it is anticipated that savings will be achieved of £125,000 this financial year as it will be part year, rising to £250,000 in future years.

Capital expenditure relates to the purchase of new rescue pumps and an aerial appliance, all in accordance with the vehicle replacement programme.

There are no financial pressures on the Service in this financial year.

Budgets in Scope

Description	Actual to date	Budget
Fire Service Strategic Management	182,170	729,075
Prevention & Protection	260,856	1,167,671
Governance & Improvement	94,556	581,351
Operations & Fire Resilience	1,134,462	4,603,305
Grand Total	1,852,044	7,081,402

Performance Measures - Fire and Rescue

Reporting Period: Quarter 1 2011/12

Key to colour RAG
 Red: Below Target
 Amber: Within tolerance
 Green: On/above target
 Grey: Update not supplied
 Blue: Targets not agreed/ monitoring only

Monthly measures										
MEASURE DESCRIPTION	Measure Aim	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun 11	Jun 11 Target	EOY Forecast	EOY Target 11/12
Accidental Dwelling Fires in Domestic Dwellings	▼	6	8	14	7	8	1 G	7.3	64 G	88
Numbers of people killed or seriously injured in road traffic accidents (cumulative)	▼	70	75	82	11	15	21 A	20	84 A	80
Number of Primary Fires attended (ANI 49a) (reported as a cumulative figure last year)	▼	202	217	244	18	24	10 G	18	208 G	215
Percentage of incidents which met our response standard for fire cover – Attendance Time (OP3c)	▲	70	85.7	94.1	76.9	77.8	92.3 G	80	81.8 G	80
Percentage of home fire safety checks completed for vulnerable households CFOA B1 (CS2b)	▲	50	36.6	40	52.6	81.8	53.3 R	60	61.6 G	60

Raising educational standards

Risk Management

Reporting Period: Quarter 1 2011/12

Risk Reference	Inherent Score	Description	Current Score	Planned Actions	Target Date	Target Score	Target Date
CXL0004	High 12 R	Non-achievement against National Indicators pertaining to Key Stage 4 (KS4) Consequences: Poor outcomes for young people. Loss of reputation for the council and poor CAA scoring. Inability to attract high calibre staff.	High 12 R	Implementation of 14-19 Strategy	02/09/2013	Medium 9 A	02/09/2013
				Introduction of functional skills	21/07/2011		
CXL0005	High 12 R	Non-achievement of Level 3 against agreed targets Consequences: Poor outcomes for young people. Poor reputation for the council.	High 12 R	Development of value added measures across all schools at Key stage 5	29/09/2011	Medium 8 A	29/09/2011
				Strategic Improvement Plans monitoring A-Level outcomes	27/07/2011		
CXL0016	High 14 R	Non-achievement against national average pertaining to Key Stage 2 (KS2) Consequences: Poor outcomes for young people. Reputational issues for the council leading to a reduced ability to attract high calibre staff and a lack of trust from parents and young people in the quality of education given.	High 12 R	Commission support for schools if required	31/03/2012	Medium 9 A	31/03/2012
				Identify under performing schools	31/03/2012		
				Monitor the returns from the three key indicators	31/03/2012		

Risk Management Commentary:

The high risk score in each of the three levels of education is a reflection of the current performance results and the potential for any impact of the school reorganisation.

Planned actions are in place, although should be further developed to encompass the scope of activities identified in the Schools & Learning business plan. The target score indicates that levels of education remain an important priority of the Council and will continue to receive high levels of scrutiny. There is a separate risk register with planned actions for the school reorganisation project.

Financial Report - Local Authority Budget

Reporting Period: Quarter 1 2011/12

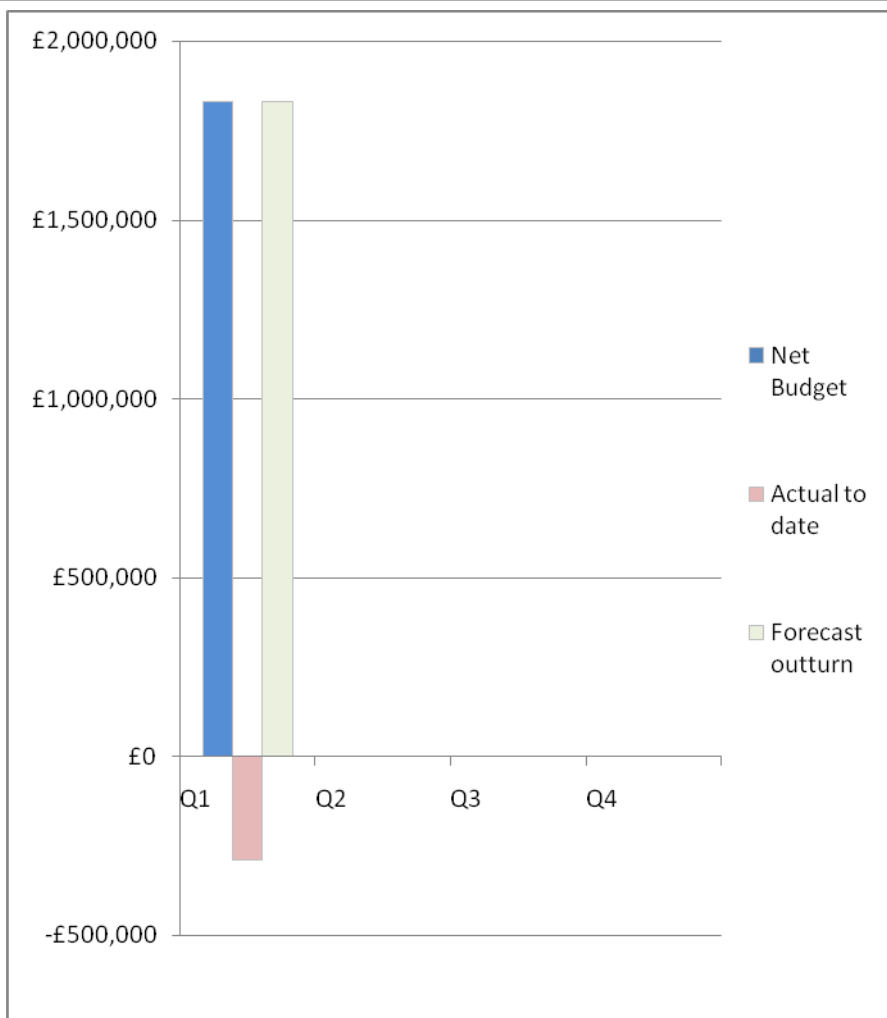
ACTUAL TO DATE	BUDGET	FORECAST OUTTURN
-£ 286,984	£ 1,832,236	£ 1,832,236

Financial Commentary:

Local Authority Budget

Where actual expenditure is shown as a credit, this reflects income for the year which has been received in advance of expenditure being incurred.

In addition to these budgets the capital programme of £43.7m also supports this priority.



Budgets in Scope

Description	£	
	Actual to date	Budget
Standards in Educational Settings (primary, Secondary)	57,964	343,813
Educational Participation Team (Connexions, Post 16)	-154,317	1,066,743
Special and Alternative Education Programmes	28,332	105,733
Special Educational Needs Service	5,789	28,643
Adult & Community Learning	-224,753	287,304
Grand Total	-286,984	1,832,236

Financial Report – Dedicated Schools Grant

Reporting Period: Quarter 1 2011/12

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN
£ 2,912,571	£ 6,796,498	£ 6,796,498

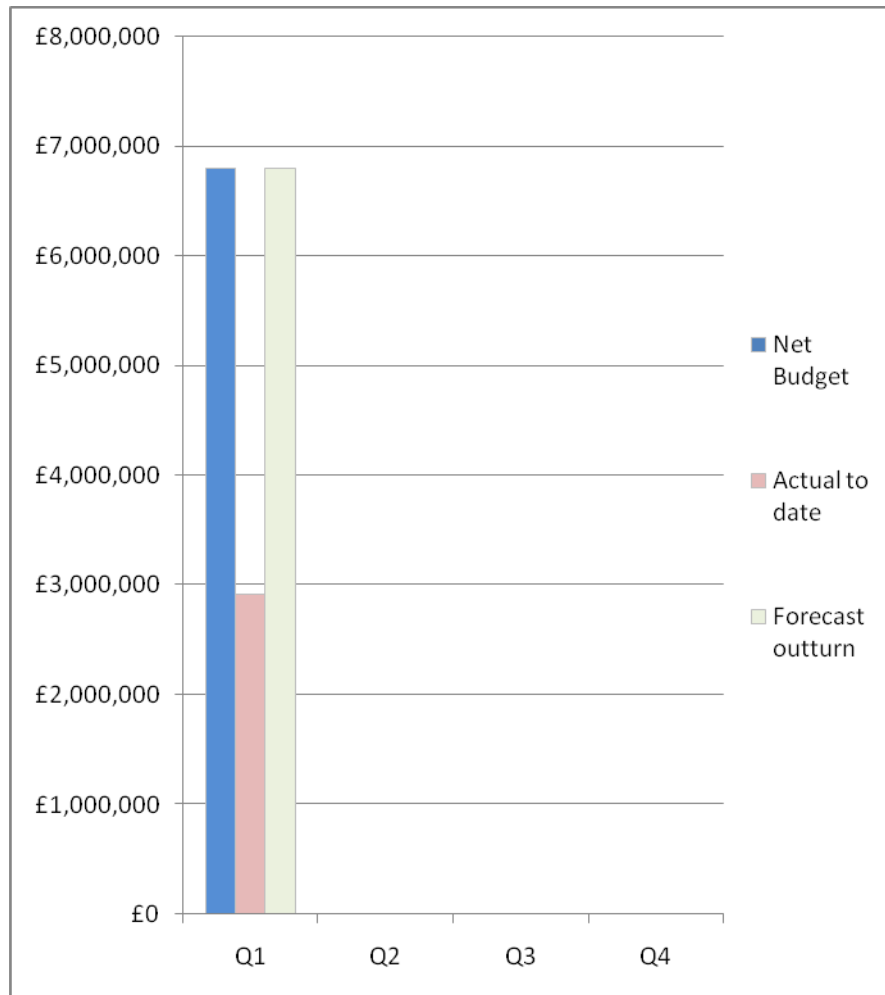
Financial Commentary:

Dedicated Schools Grant (DSG)

The Education Funding Regulations state that any surplus or deficit on the Schools Budget at the end of any financial year must be carried forward to the following financial year and be added to or subtracted from the following year's DSG allocation.

The actual expenditure on CE231 Special Education and Alternative Education Programmes includes the funding which is devolved to schools for pupils with Statements of Special Education as well as expenditure on placements in Residential Special Schools for pupils with severe and complex needs.

In addition to these budgets the capital programme of £43.7m also supports this priority.



Budgets in Scope

Description	Actual to date	Budget
Special and Alternative Education Programmes	2,417,807	4,557,909
Special Educational Needs Service	451,721	1,994,801
Educational Psychology	13,029	50,136
Behaviour Support, Attendance, Partnting & Family	30,015	193,652
Grand Total	2,912,571	6,796,498

Performance Measures

Reporting Period: Quarter 1 2011/12

Key to colour RAG

Red: Below Target
 Amber: Within tolerance
 Green: On/above target
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 Blue: Targets not agreed/ monitoring only

Monthly measures										
MEASURE DESCRIPTION	Measure Aim	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jun-11 Target	EOY Forecast	EOY Target 11/12
Number of temporary exclusions - all schools	▼	68	93	114	45	45	92 R	76	750 G	830
Percentage of 16-18 year olds who are not in education, employment or training (NEET)	▼	5.6	5.6	5	5	5.1	5.3 A	5	5 G	5
Quarterly measures										
MEASURE DESCRIPTION	Measure Aim	Q1 10/11	Q2 10/11	Q3 10/11	Q4 10/11	EOY Target 10/11	Q1 11/12	Q1 11/12 Target	EOY Forecast	EOY Target 11/12
Number of permanent exclusions - all schools	▼	0	0	1	5	10	2 G	2	10 G	10
Percentage for Secondary school persistent absence rate	▼	4.5	4.5	-	6.2	4.5	6.4 R	4.5	6 R	4.5
Percentage of Personal Educational Plans completed for Children in Care	▲	40	66	68.3	93	95	89.5 A	95	90 A	95

Risk Reference	Inherent Score	Description	Current Score	Planned Actions	Target Date	Target Score	Target Date
CSF0005	High 13 R	Fatality or serious injury resulting from a failure to safeguard Consequences: Death or serious injury of a child – impact on family. Loss of reputation for the council.	High 13 R	Implementation of Electronic Single Case File	31/03/2012	Medium 10 A	31/03/2012
				Implementation of Ofsted Action Plan following inspections	31/03/2012		
				Monthly compliance to supervision standards through regular audit	31/03/2012		
				Monthly file Audits by Team and 3 rd tier Managers to ensure compliance to agreed thresholds and standards	31/03/2012		
				On-going staff training which is evaluated against impact on service delivery	31/03/2012		
				Safeguarding strategy to be implemented	31/03/2012		

Risk Management Commentary:

Safeguarding children is a statutory duty placed on all local authorities. The consequences of failing in this duty are very high, both in terms of the impact this has on the individual concerned and to their family, but also in terms of the potential damage it would bring to the council's reputation.

The current risk score is higher than would be considered acceptable, but given the broad changes occurring and the transitional period before new methodologies are adopted the risk is at a heightened level albeit for a short term period. The above risk shows the overall position, however, there are many other risks within the service area which have been assessed with control measures in place and reviewed monthly. These include:

CSF 0010 - ICS system is inadequate for current needs, impacting on practitioner capacity to use and interrogate the system for critical information about children and young people. This includes assessment plans and reviews. This is a cross-Directorate risk with Adult Services.

Financial Report

Reporting Period: Quarter 1 2011/12

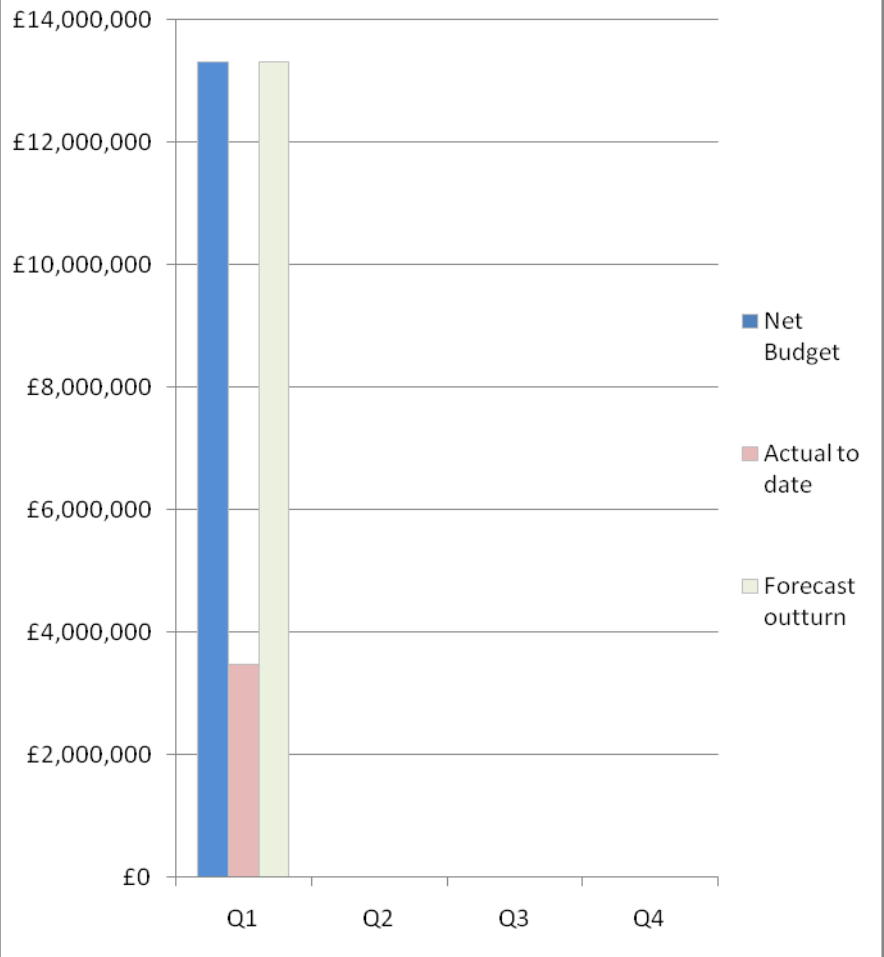
ACTUAL TO DATE	BUDGET	FORECAST OUTTURN
£ 3,461,124	£ 13,310,853	£ 13,310,853

Financial Commentary:

The main budget allocation for this priority is to Longer Term Interventions £10.4m, which represents 78% of the total budget, this area includes all Looked after children associated team budgets, Beaulieu House, Agency Placements, Fostering & Adoption, Short Breaks, Homecare and Children's Disability budgets.

Other relevant budgets that impact on this priority would include Supporting People contracts around young people which are estimated at around £550k.

The credit budget under the Deputy Director represents the Early Intervention core grant funding.



Budgets in Scope

Description	Actual to date	Budget
Business Support	227,565	1,304,126
Deputy Director	-792,285	-3,622,967
Children & Family Services	583,709	2,407,866
Short Term Interventions	340,954	1,461,291
Longer Term Interventions	2,803,580	10,436,935
Safeguarding Board	135,342	586,127
Safety within the Community	200,333	610,230
Learning & Development	-38,074	127,245
Grand Total	3,461,124	13,310,853

Performance Measures

Reporting Period: Quarter 1 2011/12

Key to colour RAG

Red: Below Target
 Amber: Within tolerance
 Green: On/above target
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Monthly measures										
MEASURE DESCRIPTION	Measure Aim	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jun-11 Target	EOY Forecast	EOY Target 11/12
Number of looked after children (LAC) in agency foster and residential placements	▼	44	41	39	39	39	39 R	37	39 R	32
Total number of Common Assessments (CAF) completed year to date	▲	New Measure 2011/12			31	57	117 G	112	440 A	450
Number of Looked After Children (at month end)	▼	178	177	175	179	180	173 G	177	173 A	168
Quarterly measures										
MEASURE DESCRIPTION	Measure Aim	Q1 10/11	Q2 10/11	Q3 10/11	Q4 10/11	EOY Target 10/11	Q1 11/12	Q1 11/12 Target	EOY Forecast	EOY Target 11/12
Number of children made subject to a Child Protection Plan for a second or subsequent time (during quarter) [Note: 2010/11 data represented as %]	▼	43	23	19	12.1	-	5 Blu	-	N/A Blu	-
Percentage of children who have been subject to a Child Protection Plan continuously for more than two years (at quarter end)	▼	New Measure 2011/12			-	-	4.5 G	5	2 G	2
Number of families of disabled children who are being supported through personal budgets / direct payments	▲	New Measure 2011/12			-	-	54 R	60	65 R	75

Supporting older and vulnerable residents

Risk Management

Reporting Period: Quarter 1 2011/12

Risk Reference	Inherent Score	Description	Current Score	Planned Actions	Target Date	Target Score	Target Date
ACC0048	High 13 R	Failure to safeguard vulnerable adults. Consequences: Death, serious injury to a service user and resultant impact on the family and local authority.	High 13 R	Audit process for financial management of Personal Budgets (PBs)	31/05/2012	Medium 10 A	31/05/2012
				Development of a quality assurance framework	31/05/2012		
				Embed high quality safeguarding practice in operational areas with dedicated practitioners	31/05/2012		
				Safeguarding Vulnerable Adults (SVA) database maintenance and upgrade	31/05/2012		

Risk Management Commentary:

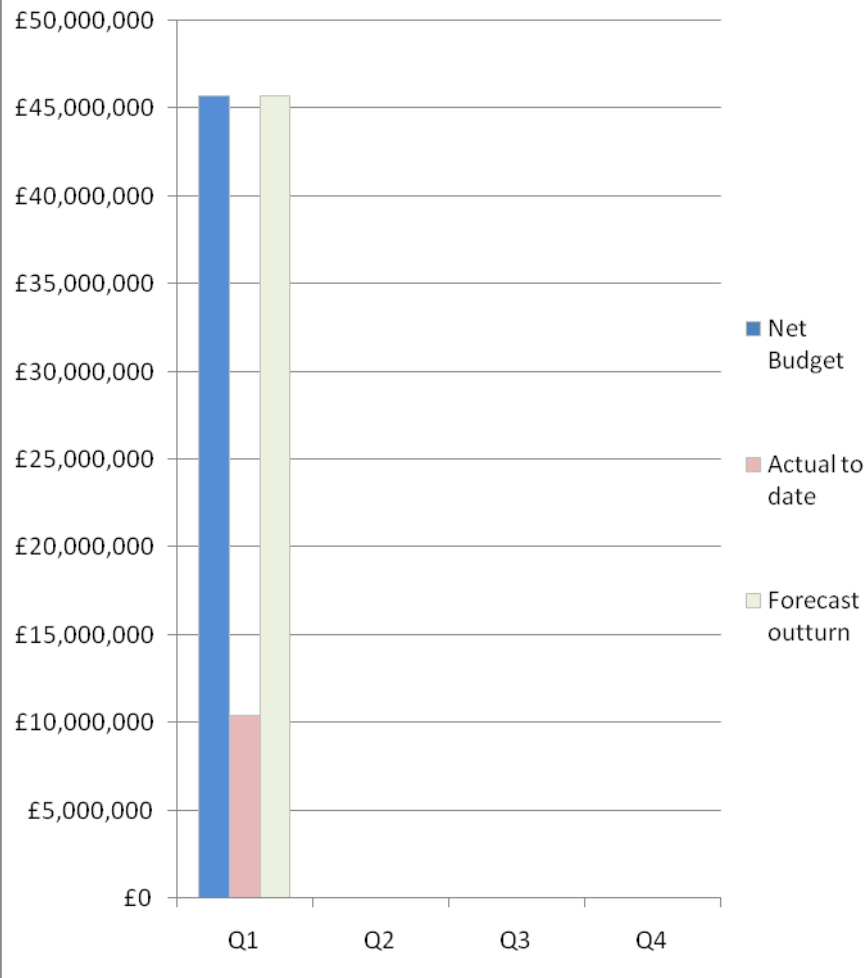
Safeguarding vulnerable adults is a statutory duty placed on all local authorities. The consequences of failing in this duty are very high, both in terms of the impact this has on the individual concerned and to their family, but also in terms of the potential damage it would bring to the council's reputation.

This risk shows the overall position, however, many of the risks within the service area impact on its delivery. For example:

- ACC0009 – Non-provision of a suitable social care records system to deliver personalisation;
- ACC0044 – Service remodelling could lead to legal challenge
- ACC0046 – Loss of staff through changing roles and responsibilities

All of the above risks carry their own set of controls, which are reviewed monthly to ensure the risks are minimised.

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN
£ 10,399,322	£ 45,695,280	£ 45,695,280



Financial Commentary:

61% of this budget centres around community care & nursing care where the latter is showing a very early pressure of £100k due to a net increase in clients entering the system since the budget was set in April. The cessation of certain contracts and grants within Adult Services Commissioning are currently more than offsetting this pressure.

It is assumed at this stage, that the savings targets around increased charging and eligibility criteria (a total of £2.5m) will be achieved in full this financial year.

Other relevant budgets that contribute to this priority would include supporting people where the budget excluding the young people element is around £2.9m for 11-12. The budget for Supporting People is currently shown against the Housing and Homelessness corporate priority.

Budgets in Scope

Description	Actual to date	Budget
Community Care & Nursing Care	7,880,566	28,658,839
Adult Services	2,418,776	16,300,252
Wightcare	16,872	169,969
Learning and Development	0	269,959
Shared Services Payments Team	83,108	296,261
Grand Total	10,399,322	45,695,280

Performance Measures

Reporting Period: Quarter 1 2011/12

Key to colour RAG
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 Amber: Within tolerance
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 Grey: Update not supplied
 Blue: Targets not agreed/ monitoring only

Monthly measures										
MEASURE DESCRIPTION	Measure Aim	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jun-11 Target	EOY Forecast	EOY Target 11/12
NI 130 - Percentage of Social Care clients receiving Self Directed Support (Direct Payments and Individual Budgets)	▲	22.95	28.07	30.2	31.57	32.85	34.79 A	37.5	56.2 A	60
NI 135 – Carers receiving needs assessment or review, and a specific carers' service, advice or information, as a percentage of clients receiving community services	▲	31.33	30.48	33.24	33.53	33.14	33.14 G	33	35.32 G	33
SVA (Safeguarding Vulnerable Adults) Indicator – Number of referrals resolved and closed within 3 months (as a percentage of all referrals received within the year)	▲	32.3	42.83	50.87	60.04	61.36	63.16 G	61.67	72.57 G	70

Housing and homelessness

Risk Management

Reporting Period: Quarter 1 2011/12

Risk Reference	Inherent Score	Description	Current Score	Planned Actions	Target Date	Target Score	Target Date
ACH0010	High 16 R	<p>The risk that Safe and Secure Homes does not enable enough affordable and low cost housing to be built, does not keep long term empty properties below 290 per year and does not help ensure that 520 private and affordable housing units are built each year.</p> <p>Consequences: Failure to meet annual target of delivering 100 homes per annum Increases in the need for temporary accommodation, leading to an inability to meet annual savings targets. Adverse impact on the Council's budget Inability to deliver a balanced housing market.</p>	High 12 R	Ensure that enough housing is built to meet target of 520 per year	31/03/2012	Medium 9 A	31/03/2012
				Ensure that long term Empty Properties are kept below 290 per annum	31/03/2012		
				To enable the provision of enough affordable housing to meet targets	31/03/2012		

Risk Management Commentary:

The target dates for completion of the Planned Actions are in year targets and will be re-set at the start of each new financial year.

An associated risk is ACH 19 – The risk of loss of access to private rented sector accommodation as resource for homeless households. Negative changes to the Housing Benefit System, downturn in the housing market, employment market on the Island at great risk, reductions in the availability of Homes and Communities Agency Grant (HCA) leading to difficulties in delivering new homes all have the potential to see on on-going increase in the level of homelessness on the Island. This risk is also scored <12 – RED> and has appropriate planned actions in place.

Additionally, there is separate project risk register in place for the Pan Regeneration Project.

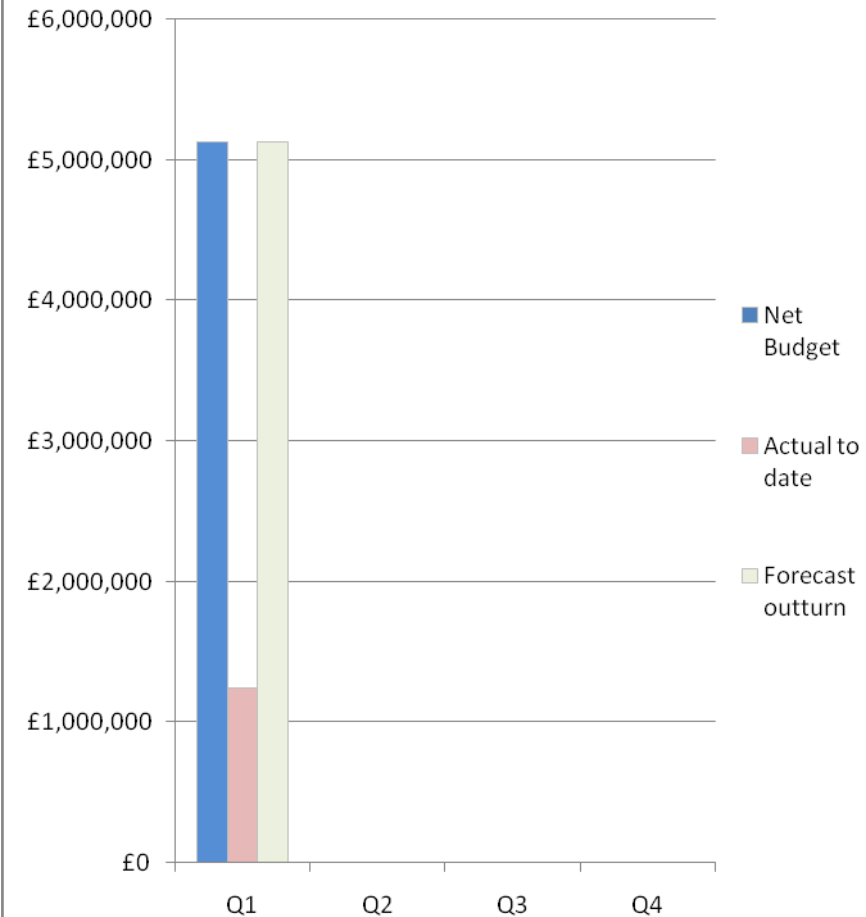
ACTUAL TO DATE	BUDGET	FORECAST OUTTURN
£ 1,243,130	£ 5,125,389	£ 5,125,389

Financial Commentary:

Although there are no significant pressures at this stage, this budget contains the traditionally volatile area of homelessness where a slight pressure around bed & breakfast accommodation is starting to appear, this is being monitored closely with in the housing team as the ongoing difficulties in the economy of the Island and the nation will continue to place an upward pressure on the causes of homelessness. Supporting people and the application of Housing related Support is also a very important element of this budget but through tight contract monitoring there are no issues forecast at this point.

Other relevant budgets not included in the data include the housing capital scheme budgets which for 2011-12 total £3.9m. Plans are in place to ensure the expenditure of this budget. These include the Disabled Adaptations through the Disabled Facilities Grant (DFG) programme, which will see in the order of 1,000 adaptations made to resident's homes. These will help people remaining living independently in their own homes for as long as possible which in turn will help to reduce pressure on Adult Social Care Revenue budgets.

The delivery of affordable rented accommodation will help to reduce the number of applicants on the housing register and so help to reduce the cost of homelessness. The Pan Meadows development will see more than 850 new homes built on the outskirts of Newport over the next 10 -15 years. The project is underway and the first occupations have taken place. More than 250 of the homes will be affordable and this will have a positive impact upon the number of residents on the Islands Housing Register.



Budgets in Scope

	Actual to date	Budget
Services		
Safe and Secure Homes	1,243,130	5,125,389
Grand Total	1,243,130	5,125,389

Performance Measures

Reporting Period: Quarter 1 2011/12

Key to colour RAG

Red: Below Target
 Amber: Within tolerance
 Green: On/above target
 Grey: Update not supplied
 Blue: Targets not agreed/ monitoring only

Monthly measures										
MEASURE DESCRIPTION	Measure Aim	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jun-11 Target	EOY Forecast	EOY Target 11/12
Number of households accepted as homeless and in priority need (Cumulative)	▼	70	75	79	5	9	11 G	21	84 G	84
Number of households in temporary accommodation (Reducing Cumulative)	▼	146	146	151	141	138	136 G	150	140 G	140
Quarterly measures										
MEASURE DESCRIPTION	Measure Aim	Q1 10/11	Q2 10/11	Q3 10/11	Q4 10/11	EOY Target 10/11	Q1 11/12	Q1 11/12 Target	EOY Forecast	EOY Target 11/12
Percentage for service users who are supported to establish and maintain independent living	▲	96.98	98.99	96.03	98.28	95.5	93.45 G	90	94 G	90
Number of empty properties brought back into use (Cumulative)	▲	79	115	249	321	200	155 G	20	200 G	200
Number of properties adapted/modified to support independent living by the occupier	▲	New measure 2011/12				-	322 G	200	1200 G	1000

Regeneration and the economy

Risk Management

Reporting Period: Quarter 1 2011/12

Risk Reference	Inherent Score	Description	Current Score	Planned Actions	Target Date	Target Score	Target Date
SR0032	High 15 R	<p>The risk that the economic downturn leads to reduced inward investment and withdrawal of private sector investment, impacting on the Island's economic growth and the achievement of the council's strategic objectives.</p> <p>Consequences: Increased council expenditure to protect the community from the effects of the economic downturn, increased demand for services, reduced revenues, unsustainable budget strategy.</p>	High 15 R	Continue to contribute to the development of the Solent Local Enterprise Partnership	30/09/2011	Medium 9 A	31/03/2013
				Ensure that major programmes and projects are challenged to deliver outcomes within budget and time frame	31/03/2012		
				Establish consistent and aligned performance processes to monitor delivery against the Corporate Plan 09-13	31/03/2012		
				Monitor key economic indicators	31/03/2012		
				Monitoring emerging government policies and legislation to provide regular up-dates to director's team and Members	24/03/2012		
				Monitor progress for achievement of economic development delivery plan	31/03/2013		

Risk Management Commentary:

The high score indicates the current position of the economic climate and that even with the planned actions in place the impact of such events occurring will remain high.

The risk needs to be reviewed/up-dated to cover the reduction in public sector investment and the impact on the local economy. In addition to the above risk, a number of service risks are being managed which relate to the island economy. These include:

ACL 114 – Failure to attract sufficient off island inward investment to sustain the island economy

ACL 112 - Failure to support and develop on island business.

ACL 104 - Failure to change the perception of the island as a place to invest.

ACL 116 - Skills of the island workforce fail to match demand of new businesses.

All of the above risks carry their own set of planned actions which are reviewed monthly.

Financial Report

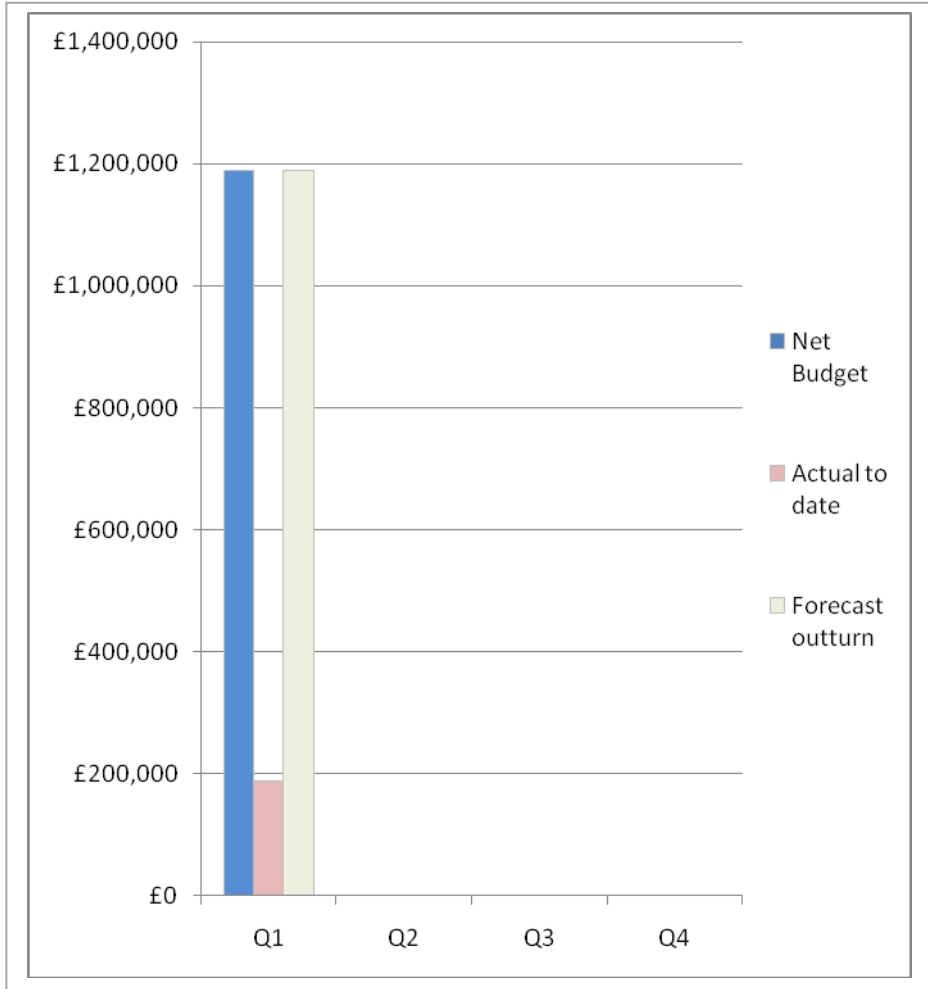
Reporting Period: Quarter 1 2011/12

ACTUAL TO DATE	BUDGET	FORECAST OUTTURN
£ 187,255	£ 1,188,728	£ 1,188,728

Financial Commentary:

This budget includes promoting the Island as a tourist destination, economic development, sustainability and research into renewable energy sources and a portion of management costs.

There are no financial pressures on these budgets at this time.



Budgets in Scope

Description	Actual to date	Budget
Strategic Tourism, Promotion and Events	101,853	576,058
Economic Development & Sustainability	74,034	515,884
Research into Renewable Energy Sources	0	50,000
Economy Tourism & Leisure Strategic Management	11,367	46,786
Grand Total	187,255	1,188,728

Performance Measures

Reporting Period: Quarter 1 2011/12

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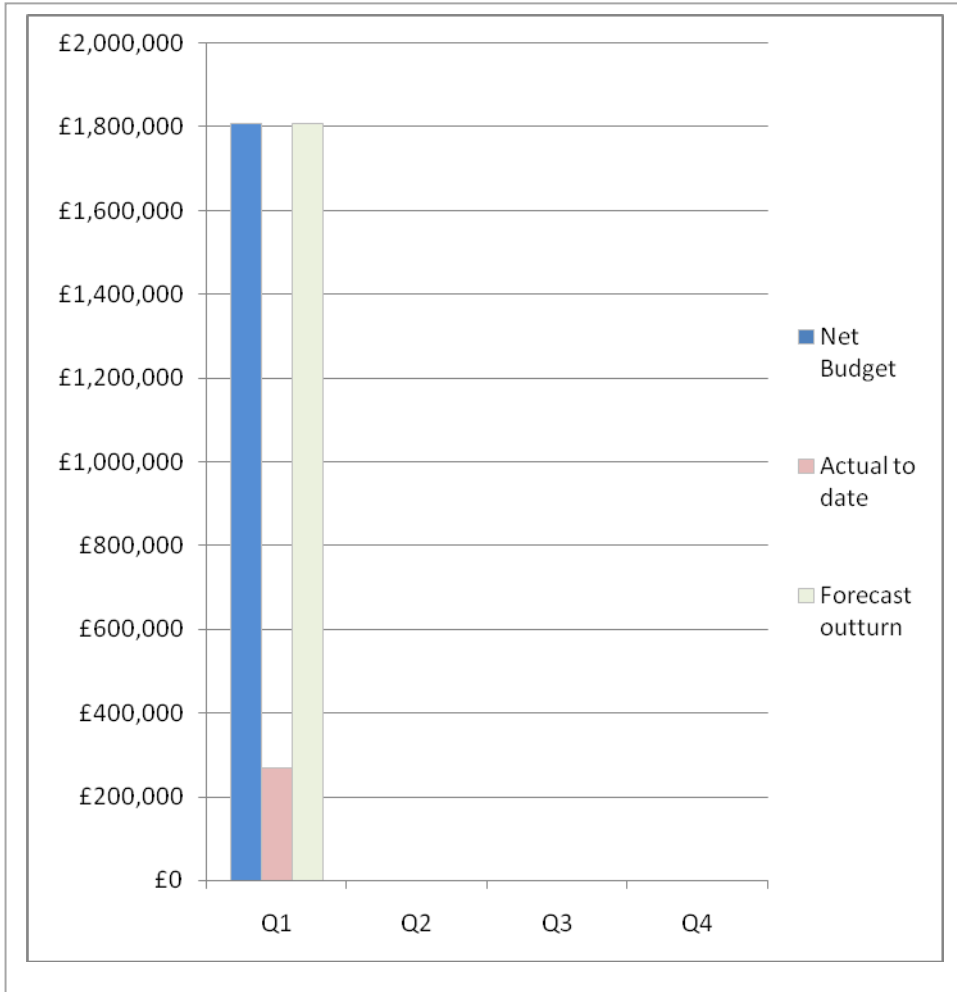
Monthly measures										
MEASURE DESCRIPTION	Measure Aim	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun 11	Jun 11 Target	EOY Forecast	EOY Target 11/12
Number of unique visits to islandbreaks.co.uk	▲	48000	39455	44142	62026	62319	179659 A	188078	566676 G	566676
Quarterly measures										
MEASURE DESCRIPTION	Measure Aim	Q1 10/11	Q2 10/11	Q3 10/11	Q4 10/11	EOY Target 10/11	Q1 11/12	Q1 11/12 Target	EOY Forecast	EOY Target 11/12
Number of potential investors receiving support (Cumulative)	▲	6	8	10	22	15	7 G	3	18 G	15
Number of 'in person' approaches made to potential investors (Cumulative)	▲	5	6	11	22	10	8 G	2	16 G	10
Number of 'in person' advice and guidance activities with businesses seeking to grow and develop on the Island (Cumulative)	▲	7	3	19	25	25	7 G	5	25 G	25

Highways PFI scheme

Financial Report

Reporting Period: Quarter 1 2011/12

BUDGET	ACTUAL –Q1	FORECAST
£ 1,807,168	£ 270,509	£ 1,807,168



Financial Commentary:

The Isle of Wight Council put aside £7.6m in reserves in order to develop the PFI project commencing 2008-09 until implementation. The breakdown of how the budget is allocated is detailed below:

2008-09	2009-10	2010-11	2011-12	2012-13
£0.4m	£1.9m	£1.9m	£1.8m	£1.6m

The PFI team are continuing to manage within the project budget allocation of £7.6m despite needing to carry out additional works in connection with ensuring robust asset data is provided to potential Service Providers.

Budgets in Scope

Description	Actual to date	Budget
Highways PFI Project Development	270,509	1,807,168
Grand Total	270,509	1,807,168

Waste strategy

Operational Performance Measures

Reporting Period: Quarter 1 2011/12

Key to colour RAG

Red: Below Target
 Amber: Within tolerance
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Monthly measures

MEASURE DESCRIPTION	Measure Aim	Jan-11	Feb-11	Mar-11	Apr-11	May-11	Jun-11	Jun-11 Target	EOY Forecast	EOY Target 11/12
NI 192 – Percentage of household waste sent for re-use, recycling and composting (cumulative)	▲	30	29.56	29.48	32.55	32.23	29.7 A	30	29 R	39
NI 193 – Percentage of municipal waste land filled	▼	36.83	35.9	40.85	48.81	52.32	52.5 R	48	54.65 R	45
Tonnes of biodegradable waste sent to landfill (cumulative)	▼	24927	26328	28299	2149.99	4591.95	6772.23 A	6747	27088 A	26997